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โดย...จิรวัฒน์ พรหมพร
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แผนกสนับสนุนฝ่ายทรัพยากรอิเล็กทรอนิกส์ทางการศึกษา
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Content

- ชื่อฐานข้อมูล **Emerald Management eJournals**
- ประกอบด้วยสาขาวิชา :
 - 1.การบัญชี การเงินและเศรษฐศาสตร์ (Accounting Finance & Economics) มีวารสาร 39 ชื่อ
 - 2.การจัดการธุรกิจ และ กลยุทธ์ (Business Management & Strategy) มีวารสาร 53 ชื่อ
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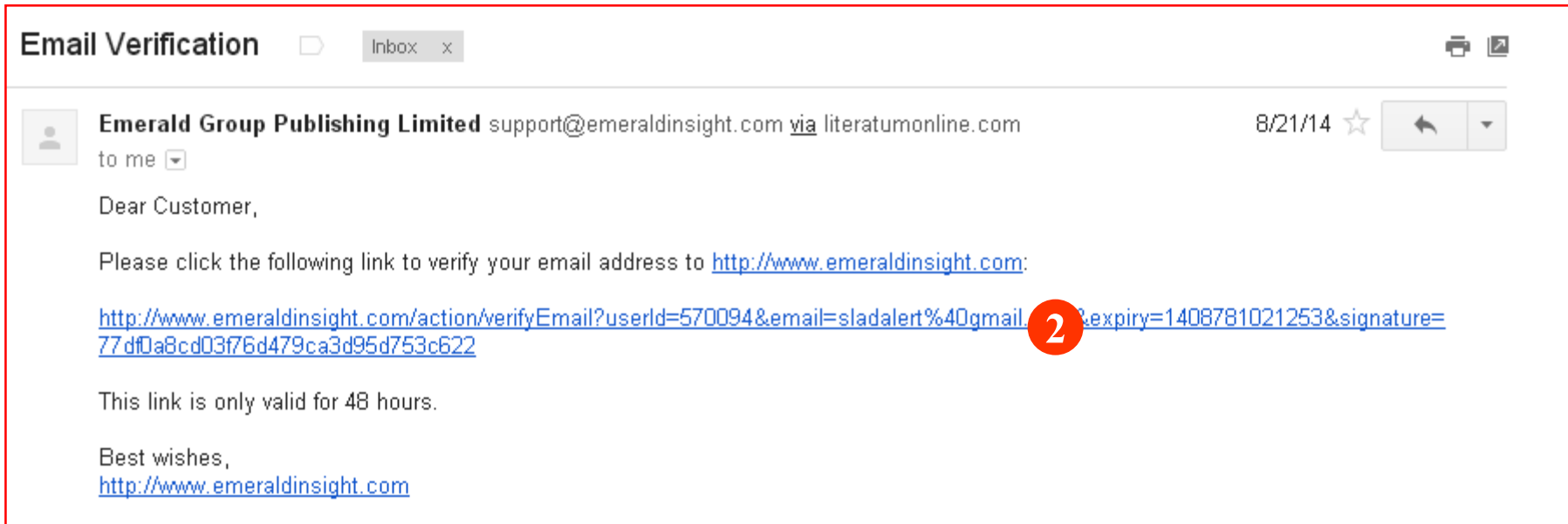
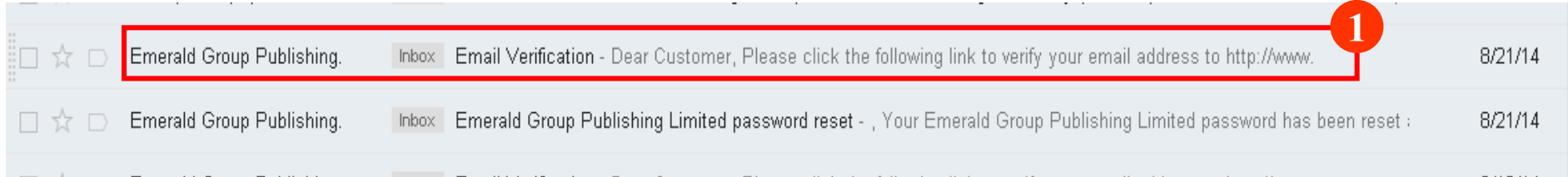
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Citation: Gopalakrishnan Narayanamurthy, Anand Gurumurthy, (2016) "Systemic leanness: An index for facilitating continuous improvement of lean implementation", Journal of Manufacturing Technology Management, Vol. 27 Iss: 8, pp 1014 - 1053

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20 September 2016
21 September 2016
Accepted 22 September 2016

Systemic leanness

An index for facilitating continuous improvement of lean implementation

Gopalakrishnan Narayanamurthy and Anand Gurumurthy
*Quantitative Methods and Operations Management (QM and OM) Area,
Indian Institute of Management Kozhikode, Kerala, India*

Abstract

Purpose – The purpose of this paper is to describe a leanness assessment methodology that takes into account the interaction between lean elements for computing the systemic leanness and for assisting continuous improvement of lean implementation.

Design/methodology/approach – Key elements determining the leanness level were identified by reviewing the relevant literature and were structured as a framework. Graph-theoretic approach (GTA) was used as the assessment methodology for its ability to evaluate the interaction between the elements in the developed framework.

Findings – Interactions between the lean elements were configured. Application of the proposed GTA for assessing systemic leanness was demonstrated. Scenario analysis was performed and a scale was developed to assist firms in comparing their systemic leanness index.

Research limitations/implications – This paper is unique in developing an assessment approach for measuring the systemic leanness. In addition, this study explains how the implementation of lean thinking (LT) in a value stream can be continuously improved by proposing a systemic leanness index

that can be benchmarked. The proposed approach to measure systemic leanness can be tested across different industries. The proposed approach to measure systemic leanness can be tested across different industries.

Practical implications – Proposed framework and leanness assessment approach presents an

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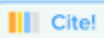
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